

COMMISSION ON CONFLICT OF INTEREST

REPORT

of

THE HONOURABLE GREGORY T. EVANS COMMISSIONER

RE: THE HONOURABLE ZANANA AKANDE MINISTER OF COMMUNITY AND SOCIAL SERVICES

TORONTO, ONTARIO MAY 1, 1991

COMMISSION ON CONFLICT OF INTEREST

REPORT of THE HONOURABLE GREGORY T. EVANS COMMISSIONER

RE: THE HONOURABLE ZANANA AKANDE MINISTER OF COMMUNITY AND SOCIAL SERVICES

INDEX

		Page
1.	INTRODUCTION	1
2.	FINDINGS OF FACT - Earthtone Women's Magazine (Ontario) Inc.	6
3.	OPINION - Earthtone Women's Magazine (Ontario) Inc.	7
4.	FINDINGS OF FACT - Zarida Associates Inc.	8
5.	OPINION - Zarida Associates Inc.	9
6.	APPENDICES	

REPORT

of

THE HONOURABLE GREGORY T. EVANS COMMISSIONER

RE: THE HONOURABLE ZANANA AKANDE MINISTER OF COMMUNITY AND SOCIAL SERVICES

INTRODUCTION

On April 18th, 1991, Premier Bob Rae requested in writing, my opinion with respect to allegations that the Honourable Zanana Akande, Minister of Community and Social Services, had contravened the *Members' Conflict of Interest Act*, 1988 (hereinafter referred to as the "Act") by continuing to hold directorships in corporations contrary to s.8 of the Act. Attached to this Report is a copy of his letter and enclosures marked as Appendix "A".

Section 8(1)(c) of the Act states:

- "A member of the Executive Council shall not,
- (c) hold an office or directorship other than in a social club, religious organization or political party,

except as required or permitted by the responsibilities of being a member of the Executive Council."

Section 15(1) of the Act states:

"A member who has reasonable and probable grounds to believe that another member is in contravention of this Act may, by application in writing setting out the grounds for the belief and the nature of the contravention alleged, request that the Commissioner give an opinion respecting the compliance of the other member with the provisions of this Act."

I have elected to conduct an informal inquiry under s.16 rather than to exercise the powers of a commission under Parts I and II of the *Public Inquiries Act*.

On October 1, 1990, Ms. Akande was appointed Minister of Community and Social Services.

On October 25, 1991, pursuant to s.12 of the *Members' Conflict of Interest Act*, 1988, Ms. Akande filed a Private Disclosure Statement on behalf of herself, her spouse, one minor child and two private companies, Istuak Investments Inc. and Zarida Associates Inc.

On October 26th, 1990, in accordance with s.12(3) of the Act, I met with Ms. Akande to review her Disclosure Statement and discuss her obligations as a Minister under the Act.

Ms. Akande advised that she had a one-third interest with two other women in Earthtone Women's Magazine, a non-profit magazine for visible minority women. The magazine is published four times a year as a loose-leaf journal and no subsidies are received from the Ontario government.

In addition, she advised that she acts as Trustee for her three children with respect to their interests in Zarida Associates Inc., a management company for one property, namely, 1008 Falgarwood Drive, Oakville. She did not receive any remuneration for her services.

During the course of this interview, it became apparent Ms. Akande was not as familiar with the financial affairs of herself, her spouse and the private companies as was required in order to properly complete the Disclosure Statement, particularly in respect of her interest in Zarida Associates Inc.

As a result, I met with her spouse, Dr. Akande, on November 2, 1990 in my office to review the Disclosure Statement. Ms. Akande was not present by her own choice. Dr. Akande advised that the income from the Falgerwood property was deposited into a Family Trust which was now inactive. During the course of this inquiry, evidence was provided that the rent payment owing on Falgarwood is made payable to Dr. Akande and deposited to his credit in an account at the Bank of Nova Scotia. Mortgage payments and

condominium fees are paid out of the rent received, leaving a net loss situation.

The Private Disclosure Statement contains the following requirement:

"3. OFFICES AND DIRECTORSHIPS - TO BE COMPLETED BY MEMBERS OF THE EXECUTIVE COUNCIL ONLY. (Do you hold any offices or directorships that are not required or permitted by the responsibilities of being a member of the Executive Council and that are not in a social club, religious organization or political party?)"

Neither Ms. Akande or Dr. Akande advised the Commission that the Minister held directorships in either Earthtone Women's Maazine (Ontario) Inc. or Zarida Associates Inc.

On April 18th, Mr. Steven Offer, M.P.P., wrote to me inquiring whether Zanana Akande had informed me of any directorships, a copy of which is attached as Appendix "C.1". My reply of the same date, a copy of which is attached as Appendix "A.2", indicated that "no directorships have been disclosed by the Minister to the Commission."

Upon receipt of the Premier's inquiry, I met with Ms. Akande on Friday, April 19th, at 3:30 p.m. Along with myself were Lynn Harris, my Executive Assistant, Ms. Akande, Mr. Andy Ranachan, Ms. Akande's Executive Assistant and Mr. Phil Shaw, Special Assistant Communications with the Ministry of Community and Social Services. At this meeting, Ms. Akande was personally served with the Notice attached as Appendix "B" as required under s.16(1). The Premier was also advised in writing that the Notice had been served on the Minister.

As a result of the meeting, I requested Ms. Akande to put the chronology of events in Affidavit form and file same with my office on Wednesday, April 24, 1991.

I wrote to Mr. Offer on April 22nd advising him that Ms. Akande had received Notice under s.16 of the Act and inquired whether he had anything

further to add to the allegations as stated in the Legislative Assembly on April 18, 1991. Mr. Offer replied on April 22nd enclosing the following material which has been attached as Appendix "A":

- (1) Letter dated April 18, 1991 from The Honourable Gregory T. Evans (Appendix "A.2")
- (2) Opinion letter dated April 18, 1991 from Mr. Richard Furlong of Furlong Colins Gunding to the Office of the Leader of the Official Opposition (Appendix "A.3")
- (3) Property Sub-Search Abstract dated April 17, 1991 re 1008 Falgarwood Drive, Unit 24, Oakville (Appendix "A.4")
- (4) Charge/Mortgage of Land re 1008 Falgarwood Drive, Unit 24, Oakville (Appendix "A.5")

The following material was also enclosed and is attached as Appendix "C":

- (1) Letter dated April 18, 1991 from Mr. Steven Offer, M.P.P. to The Honourable Gregory T. Evans
- (2) Form 1, Corporations Information Act, Notice of Change re Earthtone Women's Magazine (Ontario) Inc.
- (3) Form 1, Corporations Information Act, Articles of Incorporation re Zarida Associates Inc.

On Wednesday, April 24, 1991, Ms. Akande filed two Affidavits with exhibits. Upon review, I requested Ms. Akande's reattendance to provide further information, which she did the following day. The Affidavit with respect to Earthtone Women's Magazine (Ontario) Inc. is attached as Appendix "D" and the exhibits attached thereto are:

- (1) Letters Patent, Earthtone Women's Magazine (Ontario) Inc., dated February 18, 1988
- (2) Form 1, Corporations Information Act, Notice of Change re Earthtone Women's Magazine (Ontario) Inc.

(3) Letter dated October 18, 1990 from Zanana L. Akande to Ms. Ann Wallace and Ms. Gloria Fallick.

Exhibit (3) in Appendix "D" above is reproduced in its entirety for convenience.

"766 Spadina Road Toronto, Ontario M6R 2X4

October 18, 1990

Ms. Ann Wallace Ms. Gloria Fallick Earthtone Women's Magazine P.O. Box 788 Stratford, Ontario N8A 4A0

Dear Ann and Gloria,

Due to may recent election to the Ontario legislative assembly, I hereby resign from the partnership and editorial board of Earthtone Women's Magazine. I expect that this letter will be sufficient notification however, if more is required I will be happy to comply.

I have enjoyed my association with Tiger Lily, and wish you success in all future endeavours.

In Sisterhood,

Zanana L. Akande signed: "Zanana L. Akande"

Prior to incorporation as Earthtone Women's Magazine (Ontario) Inc., the directors had published a magazine entitled "Tiger Lily" devoted to the same objects.

The second Affidavit with respect to Zarida Associates Inc. is attached as Appendix "E" and the exhibits attached thereto are:

(1) Certificate of Incorporation, Zarida Associates Inc., dated November 23, 1977

- (2) Form 1, Corporations Information Act, Notice of Change re Zarida Associates Inc.
- (3) Letter dated October 10, 1990 from Zanana L. Akande to Shareholders: David, Ronke, Tessa, Isaac.

Exhibit (3) in Appendix "A" above is reproduced in its entirety for convenience.

"October 10, 1990

Shareholders: David, Ronke, Tessa, Isaac

Dear Isaac:

This letter is my formal resignation from all executive and other responsibilities within the Zarida Associates and Family Trust.

Sincerely,

signed:

"Zanana L. Akande" (Mom)"

FINDINGS OF FACT - EARTHTONE WOMEN'S MAGAZINE (ONTARIO) INC.

On February 10, 1988, Susan Eng of the law firm of Blaney, McMurtry and Stapells forwarded an Application for Letters Patent to the Ministry of Consumer and Commercial Relations, Companies Branch, for Earthtone Women's Magazine (Ontario) Inc. On February 18, 1988, Letters Patent were issued to the above-named company. The first directors and officers were:

Ann Wallace

Director and President

Zanana Akande

Director and Vice-President

Gloria Fallick

Director and Secretary

Angela AhCheng

Treasurer

The head office of the company was listed as Suite 304, 85 King Street East, Toronto, Ontario, M5C 1G3.

No change of directors has been filed with the Ministry of Consumer and Commercial Relations, as required by s.3 of the Corporations Information Act, as of April 25, 1991. Nor has any annual statement subsequent to incorporation been filed as required by the same section.

Zanana Akande, as the Minister of Community and Social Services, is a member of the Executive Council and subject to the restrictions imposed by section 8(1)(c) of the Act.

<u>OPINION - EARTHTONE WOMEN'S MAGAZINE (ONTARIO) INC.</u>

A cardinal principle of statute interpretation requires that the statute be strictly construed. In my opinion, the letter of October 18, 1990 from the Minister to Ann Wallace and Gloria Fallick set out above, does not constitute a resignation as a director of Earthtone Women's Magazine (Ontario) Inc. and therefore Zanana Akande remained a director when she filed her disclosure statement and was in violation of s.8(1)(c) of the Act.

In fairness to Ms. Akande, it is obvious from the letter to her associates that she either did not appreciate or had forgotten that the loose arrangement which she characterized as a "partnership" had in fact become by Letters Patent of Incorporation, a separate and distinct legal entity of which she was a director and shareholder.

Those who seek the advantages which flow from the incorporation of a business assume the responsibilities imposed upon them by the provisions of the Corporations Act, the Corporations Information Act and allied provincial statutes. Ms. Akande's letter indicates that she wished to sever her relationship with the organization and I am satisfied that she will take the necessary legal and administrative procedures to achieve that purpose.

FINDINGS OF FACT - ZARIDA ASSOCIATES INC.

1008 Falgarwood Drive, Oakville, Ontario is a condominium corporation. Unit 6, Level 2 of the said corporation was registered on April 2, 1982 in the names of Dr. Isaac Akande and Zarida Associates Inc., each as to a one-half share. Dr. Akande is the spouse of Zanana Akande. The latter, according to documents filed with the Commission, is described on June 17, 1982 as a director of Zarida Associates as well as President, Treasurer and General Manager.

Ms. Akande has filed an Affidavit with the exhibits referred to above with respect to Zarida Associates Inc. The company was incorporated on November 23, 1977 and Ms. Akande became a director on February 22, 1982. Dr. Akande retired on the same date as a director and officer.

A corporate search as of April 18, 1991 discloses that Ms. Akande is still a director of the company. No returns, annual or otherwise, have been filed under the provisions of the Corporations Act since June 17, 1982 in violation of the statute in that behalf.

The letter of October 18, 1990 is claimed by Ms. Akande to be notice of her resignation as a director and officer of Zarida Associates Inc. It is directed to her husband and their three children as shareholders. Records at the Ministry of Consumer and Commercial Relations show Rebecca Ann Scott, Patricia Frances Catherine Ashby and Ms. Akande to be the directors as of that date. Ms. Akande advised me that Scott and Ashby, although shown as directors, have had no association with the company for many years and were only nominal directors for the purpose of incorporation.

Ms. Akande has explained that Zarida Associates Inc. was set up for the benefit of the children and has been considered as a "Family Trust" with Ms. Akande as a Trustee without any personal beneficial interest. I am satisfied with her explanation and accept her expressed intention to take the necessary steps to disassociate herself from any association or interest in Zarida Associates Inc.

OPINION - ZARIDA ASSOCIATES INC.

For the same reason as expressed with respect to Earthtone Women's Magazine (Ontario) Inc., the purported letter of resignation as a director is inadequate and accordingly, the Minister was a director of Zarida Associates Inc. when she filed her Disclosure Statement and was in violation of s.8(1)(c) of the Act.

I am satisfied that her default was not an attempt to avoid the provisions of the Act, but rather a failure to appreciate that the incorporation of a company and being a director of the same requires certain procedures to be followed in terminating one's association with the company.

DATED at City of Toronto in the Province of Ontario, this 1st day of May, 1991.

The Honourable Gregory T. Evans

Commissioner

APPENDICES

APPENDIX "A"

- A.1 Letter dated April 18, 1991 from Premier Bob Rae to The Honourable Gregory T. Evans
- A.2 Letter dated April 18, 1991 from The Honourable Gregory T. Evans to Mr. Steven Offer, M.P.P.
- A.3 Opinion letter dated April 18, 1991 from Mr. Richard Furlong of Furlong Collins Gunding to the Office of the Leader of the Official Opposition
- A.4 Property Sub-search Abstract dated April 17, 1991 re 1008 Falgarwood Drive, Unit 24, Oakville
- A.5 Charge/Mortgage of Land re 1008 Falgarwood Drive, Unit 24, Oakville
- A.6 Excerpt from Hansard on April 18, 1991

APPENDIX "B"

Notice under s.16 of the Members' Conflict of Interest Act, 1988

APPENDIX "C"

- C.1 Letter dated April 18, 1991 from Mr. Steven Offer, M.P.P. to The Honourable Gregory T. Evans
- C.2 Form 1, Corporations Information Act, Notice of Change, re Earthtone Women's Magazine (Ontario) Inc.
- C.3 Form 1, Corporations Information Act, Articles of Incorporation re Zarida Associates Inc.

APPENDIX "D"

Affidavit of Zanana Akande dated April 23, 1991 re Earthtone Women's Magazine (Ontario) Inc.

APPENDIX "E"

Affidavit of Zanana Akande dated April 23, 1991 re Zarida Associates Inc.

The Premier of Ontario

Le Premier ministre de l'Ontario

Legislative Building Queen's Park Toronto, Ontario M7A 1A1 Hôtel du gouvernement Queen's Park Toronto (Ontario) M7A 1A1

April 18, 1991

The Honourable Gregory T. Evans Commissioner Commission on Conflict of Interest 101 Bloor Street West 4th Floor Toronto, Ontario M5S 2Z7

Dear Judge Evans:

I am writing you concerning the conflict of interest statement of the Honourable Zanana Akande.

Attached are documents released today in the Legislature and a transcript of the question raised in the House concerning Ms. Akande's part-ownership of a condominium unit in Oakville.

Allegations have been made that Ms. Akande has contravened the Members' Conflict of Interest Act, and I would appreciate your opinion.

Sincerely,

Bob Rae



Commission on Conflict of Interest Commission sur les conflits d'intérêts

The Honourable Gregory T. Evans Q.C.,B.A.,LL.D.,Ph.D.,K.C.S.G. Commissioner

L'honorable Gregory T. Evans C.R.,B.A.,LL.D.,Ph.D.,K.C.S.G. Commissaire

April 18, 1991.

101 Bloor Street West, 4th Floor Toronto, Ontario, M5S 2Z7 (416) 324-4440 FAX (416) 324-4615

101, rue Bloor ouest, 4° étage Toronto (Ontario) M5S 2Z7 (416) 324-4440 Télécopieur (416) 324-4615

Mr. Steven Offer, M.P.P., Room 321, Main Legislative Building, Queen's Park, Toronto, Ontario, M7A 1A2.

Dear Mr. Offer:

I am in receipt of your letter dated April 18th with respect to the Minister of Community and Social Services, Zanana Akande. Please be advised that no directorships have been disclosed by the Minister to the Commission.

Yours very truly,

FURLONG COLLINS GUNDING

BARRISTERS & SOLICITORS

PLEASE REPLY TO:

Richard Furlang

AT:

Milton, Ontario

BY FAX AND REGULAR MAIL

April 18, 1991

Office of the Leader of the Official Opposition Honourable Robert Nixon Legislative Building Room 223 Queens Park Toronto, Ontario M7A 1A2

Dear Mr. Nixon:

Re: AKANDE and 1008 Falgarwood Drive, Oakville, Ontario

The legal description for 1008 Falgarwood Drive, Oakville, Ontario is Halton Condominium Corporation Number 28. A search of the public records at the Land Titles Office in Milton, which records are available to any person upon payment of the prescribed fees, discloses that unit 8, level 2 of Halton Condominium Corporation Number 28 has since the 2nd day of April 1982 been owned by Dr. Isaac Akande (as to a one-half share) and Zarida Associates inc. as to a one-half share.

The said unit is subject to a first mortgage in favor of the Toronto Dominion Bank registered on the 27th day of September 1990 in the face amount of \$75,000.00 and is subject to a second mortgage registered on the 5th day of December 1989 in favor of National Trust Company in the face amount of \$32,000.00.

There has been no change whatsoever in the ownership of the property from the 2nd day of April 1982. Our search was conducted on the 16th day of April 1991.

We caused to be conducted a search of the records at the company's branch to ascertain officers and directors of Zarida Associates Inc. Our search disclosed the following: The last notice filed pursuant to the Corporations Information Act was on June 17th, 1982. The information provided to the company's branch at that time states that Zanana Akande of 766 Spadina Road, Toronto, Ontario is a director of the corporation and is the General Manager of the corporation and is the Treasurer of the corporation. There are no filings with the Government of Ontario advising that the aforesaid Director and Treasurer and General Manager has ceased to act as such. If Zanana Akande has ceased to act as a Director and officer of the company and General Manager a notice should have been provided in Form 1 to the Companies Branch and the failure to provide such a notice is a clear violation of the Corporations Information Act of the Province of Ontario.

This corporate search was conducted April 18th, 1991 through public records which are available to any persons upon payment of the prescribed fees.

..../2

RICHARD FURLONG, BA.

• NIGEL A GUNDONO, BA, LLB. • BLIZABETH P. WARSHAWSKI, BA, LLB. 17 WILSON DRIVE MILION, ONTARIO, 19T 177 (410) 878-0121, (410) 878-0129 PAN: (410) 878-2888

MISSISSAUGA TORONTO (416) E26-624 IM QUEEN STREET W. BRAMPTON, LAX IAS (416) 440-4080 FAX (416) 440-4974 - 2 -

There are no public records which would show the share ownership of the corporation however it would certainly be certainly very unusual for a private corporation to have officers and directors who are not shareholders. The only way of determining shareholders would be through tax returns or through a review of the corporate minute book.

Yours very truly,
FURLONG COLLINS GUNDING

per: Richard L. Furlong

RLF/cl

TEELA ABSTRACTS

CANADA'S LARGEST, MOST RELIABLE COMPANY

801 Milner Avenue, Scarborough, Omario M18 3C3 (418) 284-4111 - Outside Torono 1-800-288-4217

Searching Services Land Development (all phase) Subseach Dam (Real Subse) Personal Property Security Registrations Bulk of States Bulk Sales

Septistions Filed Cohernate Registrations of Status III The Benk Act, Pursuant 1 Section 178 Benkrustry Filings

OUR REF:	<i>5</i> ઢ૩		SEARCH	or 17/9.	CURRENCY	
	Zari	da Assoc	categorine and s	4. 2000	10 17	ando - 25% an
REGISTERED	ONNERS: WILL	c Mar-W	in Thanagemen	et Sto	۷	
PURCHASED !		urick 1	Halliday			
LEGAL DESCR	ORESS OF PROPE	1008 c	Falgarwood Or	. Un	it 24,	Oakville
MUNICIPALITY:		D 6. 10.	we 2, HCP &	28		
-	76779			7		
SOLICITOR:	<u> </u>		REGISTRATION DATE:	sept	29/81	
CASH:#6, 0	00. ASS	UMED MTGE: #2	ADDRESS:			
INST.	DOC	DATE			TOTAL;	\$34,100.
178588	- ,		GRANTEE OR MORTGAGEE & ADORESS		MOUNT	PARTICULARS
70508	Nearager	1490-6/81	Registered Owner		ļ	, -
		1	Frank Rearlmo	שני		
	!	İ	Burchased From	.		•
			Hal- Win Manager	nanet		
			Hal-Win Manager Std (as to to sha	آ آھ	İ	
184211	Transfer	Apr 2/82	Registered Owne	2. \$	4,491.0	cash
		1	surusaac akan	de 14	045.7	assumed mitg
			(G share)	#18.	536. 75	total
		.	Burchased From	í		
	i	ļ	Frank Rearlma			
427207	three	Dec 15/89			<u> </u>	
, , ,	ring	Nacc 10/0/	national Trus	2 30	, 2 200.	15%
	ļ		Company 12 King St E.	1].	\$ 400.00 mth
			Foronte, Ont.	İ	İ	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
		ſ			la	lue Dec 15/90
ETIGHE	- derite	1 . 12	J . ()			·
157845	Ting		Toronto Dominion	- 18 75	,000.	13.25%
		•	Bank landini	ļ	4	
		[2	Forente Dominion Entre Forents, Ont	۱ ا	. 1	840 00 mth lue Oct 1/91
		<u>َ</u> ا	Formats Ond	ĺ	a	Lue Oct 1/91
						, , ,
OFFI	CE USE ONLY				<u></u>	
		. d . do	_			
Client Addre	Name: 5,600 se: <i>8m 428</i> :	ni Huxor	n (ation Blodg In Blodg Im To			
City:	Queens L	sek.	ii code: / Fi	oes: isbursemen	its:	
Artenti Refere	ince: A	Mainbu	L I	otal Price;		
1400	_jen	ana A	Rande			
	SERVICE	NAGEMENT S DIVISION				

MOORE DATA MANAGEMENT

Telephone (416) 264-4111 Fax (416) 284-4153

Searching Services

Our Reference No. 523 INST. GRANTEE OR MORTGAGEE & ADDRESS DOC. DATE AMOUNT 457846 Lostpone PARTICULARS Sept 27/90 mtg # 427207 is postponed in favour of mtg # 457845 Clease Bote Aur searcher finds that Ir. Issac Akande has a 75% share and Zarida Associates Ine has a 25% share, they hold the property as tenants in common.

Zamana Akande is the President of Zarida Associates and.

72	APRILETY 91 113 CIUN LAW ASSO	4-18-91 12	:25AM ;	590 P82 6788298 +	
	-				
		127207	harge/Mortgi	ge of Land	THE RESERVED
		Philipsenson	(1) Registry	LANS TIME (I) Pipe 1 of	
	*	Same 100 05	(a) Property (described to)	Freberty	2 MANDS
		The state of the s	(4) PHAIR (A)	THIRTY TWO THOUSAND	Allering:
		DEC 15 PM 1 06	Union Company	Callen a .	2,000,00
	72	Pty Identifiers	Town of Oak	Vel 2, Helton Condominiu	m Plan No no
	E-HARA	- Aprilana Wasse		nagrous!	Municipality
		###flance	7	•	
	(d) The space (d	Reciperation (a) Sympton	-1		ı
	(A) Salaring	32,000,00 [6] [6]	Additional Diller	(X) Interview of the State of t	
	To Ballong	32,000.00	these terms.	of Charge 7 stree Hed as number	
	(a) Samen	-1769) 19 (a a ((b) 136750) -		MAI Satarian ((6) Calibulation 15	yearly.
	to Day Day		5 day of each m	onth in last	TadAsuce
	(18) American Province	1992 13 13 (II) Indurance Pt	11 Replacement		1990 01 13
		•		An Trie	
	(11) Division(I) The si	Unit Control			
	by me and mu	ilede " dis e se me a be er	The Dropenter of	whom is a new eighten year of the parties of the pa	Southwest on an
	Name (c)	apoli foliopi ei a inio espe ei inio espe	aparased from	a sed is not ordinarily	ocanated desc
	PARIPA APPOOR	ATER TO	Biggiff so(a)	******	
	**********	?! P#	The same	198	9 22 12 5
in the second	I Space (1) & Charger (1)	I haveny demand to this selection.		horisy se pind	22 15
.	titistitististis	NOV SEAMONT IS THIS THE PERIOD.	signaturals)	acron.	f f f
118	P. P. Land			210 6	Signalung .
- T	<u> </u>	66 Spadine Road, Toro	into. The		
1.54	yaqqah.Truqt.G	OMPANY, TRUSTEE OF R	VALUE OF THE PARTY	Harr SX4	
	*************	ा रहर १४ वर्षे अस्तर १४ वर्षे १४ वर्षे १४ वर्षे	THE OF RUTH MAN	KE RRSP. NO. 47918	- } ■
	21	King Street			
HE	Property	King Street East, To:	ronto, Ontario,	M5C 183	
1001 Unic	Fallet wood h	tva (18) Secureral Property		711	
LSH :	;; ;•• -	ALAN G. SILV Barrister & JZS4 Yonge & Suite STO TORONTO. Onto MAN ZIA	VERSTEIN Solinia	190 . C C est religion for	,
		ZMYM TORES &	FEET COL		~~ 2555

L-19a/18apr

1445-1

toh

(Hon Mr Rae)

... the mayors of the communities in this province who have asked for such a task force. They are the ones who suggested the task force. It is the mayors of the communities that have. I say that we are ready, willing and able to do that and to work with them in partnership with them and the federal government. We recognize there is a problem, and we are going to do everything we can to help and to be positive about trying to solve it.

@@@

Mr Offer: I have a question of the Premier. I am sure that he will be, as all members of the Legislature are, familiar with the Members' Conflict of Interest Act. I would, if I might, like to highlight in part section 8 for members' information, which reads: ??"A member of the executive council shall not hold an office or directorship other than in a social club, religious organization or political party." This section goes on to state: ??"The member of the executive council shall comply with this requirement within 60 days of appointment, or exempt themselves by placing their assets in trust."

I ask the Premier if he is aware that the Minister of Community and Social Services, as recently as yesterday, continues to hold directorships in corporations, apparently in contravention of section 8. Furthermore—and I believe this to be of some great severity-that the minister-and I have a letter from the conflict commissioner stating that the minister has not divulged this information in her disclosure statement to the conflict of interest commissioner, as required by the Legislature. Is the Premier aware of this?

Hon Mr Rae: I am not aware of it, and I would appreciate, obviously, any facts that the member has.

Mr Offer: Certainly we will provide that information to the Premier, but I would like to ask the Premier that, given the very serious breach of this conflict of interest act, whether he will, as is permitted under the conflict of interest legislation, ask the conflict commissioner to investigate into the minister's holding, and in particular, the corporate directorships.

Hon Mr Rae: I think, to be fair, that I would appreciate having the information which the member says he has. There have been phone conversations with the conflict commissioner. If he has information other than what is available to the conflict commissioner, I think the member has an obligation in fairness to share it with the House, to share it with the minister involved and to let us know what he is talking about.

COMMISSION ON CONFLICT OF INTEREST

NOTICE (Pursuant to s.16)

TO: THE HONOURABLE ZANANA AKANDE

Having received a request under s.15 of the Members' Conflict of Interest Act, 1988, for an opinion respecting your compliance with the provisions of the Act, in accordance with s.16, I hereby formally notify you of my intention to conduct an inquiry into this matter.

The documents filed with the Commission are attached hereto.

DATED at Toronto, Ontario, this 19th day of April, 1991.

The Honourable Gregory T. Evans,

Commissioner.

STEVEN OFFER, M.P.P.
MISSISSAUGA NORTH
PARLIAMENT BUILDINGS
TORONTO. ONTARIO
MTA 1A2
TELEPHONE (416) 985-8320



TRINITY MARKET
63 QUEEN STREET SOUTH
UNIT 10
STREETSVILLE, ONTARIO
LSM 1K5
TELEPHONE (416) 826-7200
FAX (416) 826-4553

April 18, 1991

Honourable Judge Gregory Evans Conflict of Interest Commissioner 4th Floor 101 Bloor Street West Toronto, Ontario M5S 2Z7

Dear Sir,

As you are aware, Section 8.(1)(c) of the <u>Conflict of Interest</u> <u>Act</u> clearly states that a member of the executive council shall not "hold an office or directorship other than in a social club, religious organization or political party".

I am writing to inquire whether or not Zanana Akande, Minister of Community and Social Services, has informed the commission of any such directorships and if so when the disclosure was made and whether the commission has approved of any directorship to be retained.

Sincerely,

Steven Offer M.P.P.

Mississauga Nowth

Consumer and Convierce Relations

Manufere de 4 Consonwation et du Commerce

Companies Direction des Branch Compagnes

Form 1 - Corporations Information Act Formule 1 - Loi sur les renseignements exigés des compagnies et associations

NOTE/REMARQU	£;
--------------	----

1 Check appropriate box at right/Cocher le case parlinente à droite
2 All sems betow must be answered/Prière de ramplir toutes les rubriques ci-dessous
3 Return form to/Renvoyer à la Examination and Notice Section, Companies Branch
Section des examens et des avis, Direction des companies
Ministry of Consumer and Commercial Relations
Ministre de la Consommation et du Commerce

ONOU

	ière de la 'onge Sir	555 T	
			oration Name/Denomination sociale de la co
758390	10) I	ONTAR	RTHTONE NOMEN'S MAGAZINE (
Manner of incorporation, amelgameters or continuation			
Mode de constitutor, de lusion du de prorogamos			of incorporation, amelgameten or community de constitution, de fusion ou de prorogation
Letters Patent			18/02/88
		सं	(day/put month/mos, year/artic
e social Postal Code Cude postal	npiete di	esse cor	Address of Registered or Head Office/Adm
	ario:	i, Ont	Cobourg Street, Stratford
N S A 3 E 1			
l'Etabhssement cummerciai principal s'il est rifterent du siège social Postal Code Code postal	~ \$4mm(1)	- 1-1-1-1	
	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	hale on .	cipal Place of Business if different Horn Pag
i that i did not be a first to the first to			/a
Date List for University	_		
Full Residence Address Dale de Leichten Adjuise personneile au complet de Laurienskateur	موني بود د وليوني و	Mary and the second	sent Dreckes Full Names
		1:- "	ns et prenams dus administratours actuels
Spadina Road, foronto, Ontario Fab. 18/88		x	nana Akande
2X4		1	nana Akanac
McHurrich Street, Apartment #906, Feb. 18/88	┝╾═╂	 	
	 	×	oria Fallick
ronto, Ontario MSR 3M6		<u> </u>	
Cobourg Street, Stratford, Ontario Feb. 18/88	1	×	n Wallace
A 3E8		 	n wallace
Fue Residence Address Fue Residence Address Date de nomination du divigiant	┖╌╌┤		- Latingon
Agresse personnelle au complet du dirigiesti Feb. 18/88	1		esent Cificuls. Full Harriers ens et prénoms des dirigiants actuels
and an above			
Feb. 18/88			Ann <u>#411444</u>
3 Strouds Lane, Pickering, Ontario Feb. 18/88			Gloria Pallick
7v 1/2 Feb. 18/88			Angela AhChung
lame as above	ļ		Deseident
			Zanana Akande
Full Hussicince Address Date Ceased to be Description			
Adjesse personnelle au complet Date de Chisalier		e been bu	traines of persons who, since last rules have
		vi pla	tiumes of persons who, since list recording to discount from all persons des persons et èvis et èvis et à en administrateurs mars ne le soi
		1	none
EIVED	P		
2 or space Full hunderice Address Dairy Cressed to t			
2.2 389 no esse presonneire au curripier Dive de cessalid	IDDUS III		ul names of persons who, since lest notice to proper officers? Norms et prénimis des parson proper officers? Norms et prénimis des parsons
		 -}	ers depent originals men ne le sint plu
LIANCE) U W		none
3 SANCE	CON.	L	
▼ Check approviate boal Section to case putments			
			. Ann Wallace
	Caracière	motel en	
	'		
Makeule que les () Otion/Despeare	o -		**************************************
Makeule que les () Otkon/Despeare		<i>n 11 -</i>	/ / / 3
Other person having knowledge of the affact of	<i>3.</i> _	<u>ee i</u>	ma Un Wa
Check approvate boat Sector to C	COM	riplet on	

We rempt our side age d'une c'empagne à capita social

PLEASE READ INFORMATION ON REVERSE SIDE

FORM 1

THE CORPORATIONS INFORMATION ACT. 1976

APPENDIX "C.3"

ZARTDA ASSOCIATES	73.54		E ONTARIO COMPONATION
2 OATE OF INCOMPANY TOWARD CONTROL		F INCOMPONATION ANALGAMATION	371510
• • • • • • • • • • • • • • • • • • • •		icles of Incorporation	ONTARIO
November 23rd, 1977			A JUNEOUCTION OF MOT CHILAND
	dina Road		
fotouss	, Onterio	M 5 P 2 X 4	Essective DATE
7 PRINCIPAL PLACE OF BUSINESS IF DIFF	ERENT JROM		February 22nd, 1982
PRINCIPAL PEACE OF BOOMS— II - III			FOSTAL CODE
		•	
E. PRESENT DIRECTORS FULL NAME	CANADIAN PIE NO	FULL MENDENCE ADDRESS	DATE OLCANI DIRECTOR
<u></u>	1 1		
Zanana Akande		766 Spadina Road, Toronto MSP 2X	
Rebecca Ann Scott	× +	9 Crescent Place, Apt. #612, 72	Feb.22,1982
Patricia Elegine Ashby		108 Isabella-St. Apt. 517 Toronto	Feb.22.1982
<u> </u>			
,			
	T : T : T		
	-+ -+	1	
			
PRESENT CAPICERS		1.LL 015134C1 ACCH155	DATE SEEAN
Patricia Catherine Ashby.		Thron	Feb. 22.1982
	144 00 4 400 11 1		
Penecca Pro-Spettident		9 Crescent Place, Apt. 612, Mac Si	Feb.22.1982
Zanana Akande		766 Spadina Road, Toronto MSP 2	(4 Feb. 22.1982
	1 414 MJ A	RE NO LONGER DIRECTORS - IF NO GHANGE SINC	I DATE CLASED TO
FULL SLAW		FULL RESIDENCE ASSAULTS	M Die(Cabe
Isaac Akande		766 Spading Road, Toronto MSP 20	(4 Feb.22.82
		RECEIVED	
0.50513	<i>i</i> = 5		
RECEIV	EU	MAR 1 C 1352	
	3.	COMPANIE CONTRACT	
		COMPANIES CRUSCH BRANCH	
<u>Extending and</u>	1000	HE NO LONGER OFFICERS . IF NO CHANGE SINCE	
Compatible Server		i	04 C 444 2 1740 —
FOLL STATE CONTENT NOT STATE	, 0 1 1.	#VLL #ESHOP-CT ADOPER	et besiche
Isaac Akande	·	766 Spadina Road, Toronto M5P 2X4	Feb. 22.1982
	FOR	MICROFILLING	
PRINT NAME IN FULL	-	/:	/ /
		DIRECTOR 11	· /
		S OFFICER	bry
I. PATRICIA FRANCES CATHET DO	T ACURY	= 17	INATURE
CERTIFY THAT THE INFORMATION	HEREIN	OTHER PERSON MAVING RNOWLE	
CONTAINED IS TRUE AND CORRECT		ATTRICT THE COMPONATION	<u>'</u>
	are decided	PEE DECLOSENAN	

SEE DEFICIENCY A



IN THE MATTER OF MEMBERS' CONFLICT OF INTEREST ACT, 1988

AFFIDAVIT

I, ZANANA AKANDE of the City of Toronto, in the Municipality of Metropolitan Toronto, do make oath and say as follows:

- 1. Earthtone Women's Magazine (Ontario) Inc. (hereinafter referred to as the "Corporation") was incorporated pursuant to the laws of the Province of Ontario as a non-profit corporation on February 18, 1988. Attached hereto and marked Exhibit "A" to this my Affidavit is a true copy of the Letters Patent of the Corporation issued by the Companies Branch, Ministry of Consumer and Commercial Relations.
- 2. I became a director and officer of the Corporation on February 18, 1988. Attached hereto and marked Exhibit "B" to this my Affidavit is a true copy of a Form 1 Initial Notice filed with the Companies Branch, Ministry of Consumer and Commercial Relations.
- 3. On October 18, 1990, I gave written notice of my resignation from the Corporation. Attached hereto and marked Exhibit "C" to this my Affidavit is a true copy of my letter of resignation.

SWORN before me at the of Toronto , in the musicyality of netroposition

this 23rd day of April,

1991.

Zanana Akande

A Commissioner, etc.

Andrea Margles

This is Exhibit	referred to in the
affidavit of . Zanana	
sworn before me, this .	23nd
day of . April	19.9/
Ordnan	A COMMISSIONEE, ETC.

Ontario Corporation

<u>758390</u>

Numero ontarien de l'association

Letters Patent

By virtue of the powers vested in me under the Corporations Act. I do by these Letters Patent issue a charter to the applicants named in the application attached hereto and which forms part of these Letters Patent, constituting them a corporation without share capital under the name

Lettres patentes

En vertu des pouvoirs qui me sont conférés par la Loi sur les compagnies et associations, j'accorde par les présentes lettres patentes une charte aux requérants(es) dont les noms figurent dans la demande ci-jointe, qui fait partie intégrante desdites lettres patentes, les constituent en éssociation portant le nom de

EARTHTONE WOMEN'S MAGAZINE (ONTARIO) INC.

The Letters Fatent are subject to the following-terms and conditions:

(a) The corporation shall be carried on without the purpose of gain for its members and any profits or other accretions to the corporation shall be used in promoting its objects. Les lettres patentes sont soumises aux modalités sulvantes:

(a) L'association poursuivre ses activités sans objectif de profit pour ses membres et tous les bénéfices ou la plus-value revenant à l'association seront utilisés de façon a promouvoir ses objets.

Qated/Date. February 18 fevrier 1988.

William Wrye

Minister Ministre

peripar:

Henry M. Ozolina Director/Directour

form 2 Coragrations

Formulaire numéra I Los pur les -4350E-24075

Ann .Wn11ace

	Share Revision ONTARIO
APPLICATION FOR INCORPORED REQUETE E	RATION OF A CORPORATION WITHOUT SHARE CAPITAL N CONSTITUTION D'UNE ASSOCIATION
	n rs/Nom de l'association: V ON E N S NA G A 3 7 NE T N C
85 King Street Zont, (Street Aumer of R	Sizite 304 A Number & il Municollica Building give Room No 1 mere et, s'il s'agel d'un golfice a building, numbre du Builduil
Toronto, Untario	necipality of Pusi Offices Polices Polices Polices Polices Polices Polices
3. The head office of the corp	poration is situated in/Le siège social se trouve à: Municipality of
City of Toronto Hame of Managady Gross spraces to thom as is managades carriers	in the Metropolitan Toronto constant dans le (County Ostive) Repeate Municipality) (County district municipality reprenale)
4. Address of clubhouse of si Adressa du local de l'assoc	imilar premises (if any) is: ciation ou autre endroit utilisé aux mêmes fins, s'il y a lieu:
	chall not maintain a clubhouse of the form No.1 Municipal of Maria Charle Surface and Report No.1 Municipal of Maria Charle Surface and Surface on Surface of Surfa
cimilar premises (Nine et al. (Nine) (Nine de la municipalité	party in Pust Others; (Postal Code Gode Sestal)
5. The applicants who are to t Requérants appelés à dever	be the first directors of the corporation are: hir les promiers administratours de l'association;
Name in full, including all tiral, middle names stom et prémiée au complet	Residence address graing Street & No. or this No. & Municipality or Posts Office and Postst Cade Adverse parameter y parapire to not at the number on to R.R. or to number. In norm the to municipalité out du bureau de posts et le code gastal
Zapana Akande	766 Spedina Rond, Toronto, Onterio MSP 2%4
Gloria Fallick	15 McMurrich Street, Aparlment 1706, Toronto, Ontario MSR 3M6
Ann Wallace	1010 Walden Circle, Unit 13. Mississauge, Onterio

MLJ 4J9

6. The objects for which the corporation is incorporated are: Objets pour lesquels l'association est constituée:

To publish a magazine devoted to issues affecting Canadian women of colour.

7. The special provisions are/Dispositions particulières:

Upon the dissolution of the Corporation and after the payment of all debts and liabilities, the remaining property of the Corporation shall be distributed or disposed of to charitable organizations registered as such under the Income Tax Act (Canada).

5. The names and residence addresses of the applicants are: Noms et adresses personnelles des requérants;

Name in full, including all first, middle names Nam et prénoms au complet	Residence address, giring Street & No. or R.R. No. & Municipatry or Post Office and Postal Gode. Adresse personnette y compris to rue et le numéro ou la R.R. et le numéro et la municipalité ou le bureau de poste et le code postal	Catting (occupation) Profession
Zanana Akande	766 Spadina Road, Toronto, Ontario M5P 2X4	School Principal
Gloria Fallick	15 McMurrich Street, Apartment #906, Toronto, Ontario MSR JM6	Civil Servant
Ann Wallace	1010 Walden Circle, Unit 13, Missiscauga, Ontario L5J 4J9	Publisher
		•
•		·
·		

This application is executed in duplicate.
Cette requête est faite en double exemplaire.

1

This is Exhibit "B"	v raforrod to in the
affidavit oi . Janas	
sworn before r.e	
day of April	109/
an	. وبعا
**************	A COMMISSIONEF ZTO.

Marrie of Catulate Research

Monstere de W Consumer and Consommation el du Commerce

Companies Desclare des Curinagnes Branch

Form 1 - Corporations Information Act Formule 1 - Loi sur les renseignements exigés des compagnies et associations

Critistis Richards Commerce

NOTE/REMARQUE: 1 Check appropriate box at right/Cocher to case pertinente à droite

2 All deme below must be answered/Prote de rempte toutes les rubriques ci-dessous

2 All deme below must be answered/Prote de rempte toutes les rubriques ci-dessous

3 Return form to/Renvoyer à la Examination and Notice Section, Companies Branch

Section des examines et des sirs, Direction des companies

Ministre de la Consumer and Commerce

555 Yonge Street, Toronto, Onterio, M7A 2746

	Initial Notice/
[lor/ou
7	Notice of Change/ Avis de modification

	555 1	ronge S	rest, Toronto, Onterio, M7A 21	2 Ontario Corporation Number/No	mei, ingliscule de la
Corporation Name/Denomination sociale de la co	ou de l	compagne ou de l'assucial		n Oniarki	
EARTHTONE WOMEN'S MAGAZINE (10)	INC.	758390		
		a second of economistics, emeloamation or continuation			
Date of incorporation, amalgamation or continuate Date de constitution, de fusion ou de prorogation		Mode de constitution, de lusion du de prorogenion			
18/02/88		Letters Pater	t	Ì	
interviews months and valle (arms	ri				
Full Address of Registered or Head Office/Adr	esse co	mplete (du siège social		Postal Code
192 Cobourg Street, Stratford	, On	tario		-	Code postal
				<u> </u>	1 5 A 3 B I
Principal Place of Business & different from Reg		(4	CHARLEST CHARLES	HOLE DIRECTOR S'd est relievent du Si	ege social
Principal Place of Business & different from Reg	Or (mean)	OHCE: SIGN: 100		Postal Cude Code postal	
n/ a			i batical		
117 -					Date Lauted Director
Present Directors Full Names	4.7.4	-	Full Pusitional Address Advance pursumente au complet		Date de Leanina de Ladrierskaland
North of previous dus actions alone actions	1:50				Peb. 18/88
ماد د د	*		76% Spadina Road,	Yoronto, Ontario	
Zanana Akande	╁──	 	MSP 2X4		
	├ ─	├		et, Apartment 1906,	Feb. 18/88
Gloria Fallick	×	1			
4.4.4			Toronto, Ontario	MSR JM6	Tob 10/00
	+	1	192 Cobourg Street	et, Stretford, Ontario	FED. 10/00
Ann Wallace	┧╧╾	┨	NSA JES		}
· · · · · · · · · · · · · · · · · · ·		ᆚ	C.O.D.	Schice Address	Date Appurited Officer Date de nomination
8 France Cincurs Full Harres Norm of prenoms des departs actuels President/President Ann. Wellaco.			Adesse personnele su complet		au arryeant
					Feb. 18/88
					Feb. 18/88
			same as above		
GIOFIA FAILLY			793 Strouds Lane, Pickering, Ontario		Feb. 18/88
Vice-President Zanana Akande					Feb. 18/88
			same as above		T
					
					<u> </u>
		Full Heridence Addess		Date Ceased to be Desclor	
9 full liames of persons white since less indice have been but preforms des personners que depues le tongen descriptions des personners que depues le tongen de la conspiration de la co			Adesse personnelle au compant		Date de CHILLET
tings directors from a product mas he to so	pun .				
none		二			
		H	ECEIVED		
		T			Day Coased to be
and printed	Nove be	n but #	JUN 22 1389	Austrace Address	Ove de cessation
It if the names of persons who, since less notice in target unicated from a st printing day carson remail and drawns arrange, as made no to save plants.	nn ou	departs !	4 2 100 House	prisonnelle au complet	
reme are great andered use use in a and			OMPLIANCE		
none		CON	DINES BRANCH		
			The state of		
				T Check approvate box! Section	A COM Letterburg
1/30 10/19/0 Ann Wellace			un (Att Mari	G Deschar Adventidas	
(Piet name in MI/Egree to num by Co		A PAGE	conect/akerie que les	C) Ottom/Unigeral	noe at the attent of
control the same representation of the	p#s				rought des allares de
min Un Wa		0	19 3	Compagnie on de Letrocrojes	
you wa	<u>. L</u>	4 .2		ee Deficiency Notice on re-	erse side
e Arpurs only in case of corporation with share	Capiel			lee Deliciency Robbs de l'ensaignement	s complémentaires
He values on a Fig E side gines C. Labedus & co	pu XX	-	•		

and a second

This is Exhibit. "C." referred to in the affidavit of Janana Akande sworn before me, this 23rd day of 19.9/.

766 Spadina Road Toronto, Ontario MSR 2X4

October 18, 1990

Ms. Ann Wallace
Ms. Gloria Fallick
Earthtone Women's Magazine
P. O. Box 786
Stratford, Ontario
NBA 4AO

Dear Ann and Gloria,

Due to may recent election to the Ontario legislative assembly, I hereby resign from the partnership and editorial board of Earthtone Women's Magazine. I expect that this letter will be sufficient notification however, if more is required I will be happy to comply.

I have enjoyed my association with Tiger Lily, and wish you success in all future endeavours.

In Sisterhood,

Zanana E. Akande

IN THE MATTER OF MEMBERS' CONFLICT OF INTEREST ACT, 1988

AFFIDAVIT

- I, ZANANA AKANDE of the City of Toronto, in the Municipality of Metropolitan Toronto, do make oath and say as follows:
- 1. Zarida Associates Inc. (hereinafter referred to as the "Corporation") was incorporated pursuant to the laws of the Province of Ontario on November 23, 1977. Attached hereto and marked Exhibit "A" to this my Affidavit is a true copy of Certificate and Articles of Incorporation of the Corporation issued by the Companies Branch, Ministry of Consumer and Commercial Relations.
- 2. I became a director and officer of the Corporation on February 22, 1982. Attached hereto and marked Exhibit "B" to this my Affidavit is a true copy of a Form 1 Notice of Change filed with the Companies Branch, Ministry of Consumer and Commercial Relations.
- 3. On October 10, 1990, I gave written notice of my resignation as a director and officer of the Corporation. Attached hereto and marked Exhibit "C" to this my Affidavit is a true copy of my letter of resignation.

SWORN before me at the City of Foronto, in the

Municipality of metropolistan

this 2md day of April, 1991.

andmany

A Commissioner, etc.

Andrea margles

Zamana Akande

This is Exhibit	referred to in the
affidavit of Januar sworn before me, this	
day of April	
anona	.
	A COMMISSIONER, ETC.



Ontario Corporation Number

371510

Certificate of Incorporation

This is to certify that

ZARIDA ASSOCIATES INC.

was Incorporated under the Business Corporations Act on November 23, 1977.

Leve Horite

Controller of Records **Companies Division**

3

FORM | THE IGNANT SS CORPORATIONS ACT

ARTICLES OF INCORPORATION

1. THE NAME OF THE CORPORATION IS

ZARIDA ASSOCIATES INC.

EILED

2 THE HEAD OFFICE IS AT THE

MUNICIPALITY

TestAltes of MUNICHARD (CV)

Hov 23 157

MONITORY OF CONTROL OF AND CONTROL OF A THE CONTROL OF A

OF METROPOLITAN TORONTO,

MAME OF MUNICIPALITY

IN THE PROVINCE

GOODLA DE DIZTUÇTI

INAME OF COUNTY OF DESTRICTS

OF ONTARIO,

THE ADDRESS OF THE HEAD OFFICE IS

Suite 400, 243 Queen Street West, Toronto, Ontario.

ESTREET & NORMER CONCRETE NUMBERS IF MORE FOR FICE OF THE COME ROUND NO.).

(MARE OF MONE HAVE BY OR BOOKEN OF HOLE)

4. THE NUMBER OF DIRECTORS IS ONE

. 5 THE FIRST DIRECTORIS) IS NOW

HABITATION, INCLUDING

RESIDENCE SOCIOES GEVING STREET A NO.
OR BUR, NO. S MONIE DATE ITS OR POST OF ICT

BEN WEINSTEIN

4 Tullamore Drive, Willowdale, Ontario. M2L 2E8

- (a) TO carry on in all their respective branches the business or businesses of providing and furnishing to individuals and to financial, commercial, professional, industrial and any and all other firms, businesses, associations and corporations, of all kinds and to governments and to municipalities and their agencies and commissions;
 - (i) All kinds of temporary or permanent stenographic, typing, bookkeeping, clerical, technical, managerial, executive, and any other office personnel and services;
 - (ii) Consulting and personal personnel services of all kinds;
 - (iii) Stenographic, bookkeeping, clerical, management and other office services including but not limiting the management and distribution of accounts of all kinds and descriptions;
- TO purchase, receive, hold, own, sell, assign, transfer, (b) mortgage, pledge and otherwise acquire or dispose of or in any other way whatsoever deal with shares, bonds, mortgages, debentures, notes and other securities, obligations, contracts and evidences of indebtedness of any person, partnership, firm, company, corporation or association or of any government, state, municipality or body politic or of any combination thereof; and to receive, collect, deal with and dispose of interest, dividends and income upon, of and from any of the shares, bonds, mortgages, debentures, notes, securities, obligations, contracts, evidences of indebtedness and other property held or owned by the Company; and to exercise in respect of all such shares, bonds, mortgages, debentures, notes, securities, obligations, contracts, evidences of indebtedness and other property any and all the rights, powers and privileges of individual ownership thereof, including the right to vote thereon;
- (c) TO purchase, lease or otherwise acquire, to hold, rent, operate, manage, develop or otherwise use and to sell exchange or otherwise dispose of or in any other way whatsoever deal with equipment, premises and improvements of all kinds;
- (d) TO purchase, lease or otherwise acquire, to hold, rent, operate, manage, develop or otherwise use and to sell, exchange or otherwise dispose of or in any other way whatsoever deal with real property, improved or unimproved, and to mortgage the same; and to acquire,

construct, operate, manage, sell or otherwise dispose of, or in any way whatsoever deal with, buildings and structures of all kinds;

- (e) To manufacture, make, recover, design, build, construct, create, evolve, apply, prepare, adapt, assemble, alter, change, improve, purchase and sell, both at wholesale and retail, import, export, exchange, lease, hire, distribute, market, exploit, package, receive, dispose of and in any and every manner whatsoever trade and deal in goods, wares, merchandise and services of every kind, nature and description whatsoever; and
- every kind and with any person, partnership, firm, company, corporation or association or with the Government of Canada or any foreign government, state, municipality or body politic or any combination thereof and to make such other investments as the board of directors shall from time to time agree upon.

PROVIDED however, that it shall not be lawful for the Company hereby incorporated directly or indirectly to transact or undertake any business within the meaning of the Loan and Trust Corporations Act.

non-voting, non-participating, non-cumulative, redeemable preference shares with a par value of One dollar (\$1.00) each, 10,000 Class "B" voting, non-participating, non-cumulative, non-redeemable preference shares with a par value of One dollar (\$1.00) each, 10,000 Class "C" non-voting, non-cumulative, participating, redeemable preference shares with a par value of One dollar (\$1.00) each and 10,000 common shares without par value.

PROVIDED that the common shares shall not be issued for a consideration exceeding in amount or value the sum of Ten thousand dollars (\$10,000.00) or such greater amount as the Board of Directors of the Corporation by resolution shall determine, provided that such resolution shall not be effective until a certified copy thereof has been filed with the Minister of Consumer & Commercial Relations, all prescribed fees have been paid, and that the Minister has so certified.

8. THE DESIGNATIONS, PREFERENCES, RIGHTS, CONDITIONS, RESTRICTIONS, LIMITATIONS OR PROHIBITIONS ATTACHING TO THE SPECIAL SHARES, IF ANY, ARE:

The said Class "A" non-votag, nen-participating, non-cumulative, redeemable preference shares (hereinafter called the "Class "A" preference shares"), the said Class "B" voting, non-participating, non-cumulative, non-redeemable preference shares (hereinafter called the "Class "B" preference shares") and the said Class "C" non-voting, non-cumulative, participating, redeemable preference shares (hereinafter called the "Class "C" preference shares") shall have attached thereto the following:

- The holders of the said Class "A" preference shares shall be entitled to fixe, non-cumulative preferential dividends at the rate of 7% per annum upon the par value thereof, payable yearly out of any or all profits or surplus of the Corporation available for dividends, before any dividend is declared or paid on the Class "B" preference shares, on the Class "C" preference shares, or on the common shares, but they shall not be allowed to participate in any other additional earnings or profits of the Corporation.
- In the event of the liquidation, dissolution or winding up of the Corporation, whether voluntary or involuntary, the holders of the Class "A" preference shares shall be entitled to receive, before any distribution of any part of the assets of the Corporation among the holders of any other shares, the amount paid up thereon, and any dividends declared thereon and unpaid, and no more. The said Class "A" preference shares shall not confer a right to any further participation in profits or assets of the Corporation.
- The Corporation may at any time and from time to time purchase for cancellation the whole or any part of the said Class "A" preference shares at the lowest price at which, in the opinion of the directors, such shares are obtainable, but not exceeding the amount paid up thereon, together with all dividends declared thereon and unpaid.
- The Corporation shall at the option of the holders of the said Class "A" preference shares redeem the whole or any part of the said Class "A" preference shares on payment for each share to be redeemed of the amount paid up thereon together with all dividends declared thereon and unpaid, plus a premium of 7% of the amount paid up thereon.

- 5. In all cases of redemption of the whole or any part of the said Class "A" preference shares, not less than one week's (7 days) notice in writing of the exercise of the option of such redemption by the holders of the said shares shall be given by delivering such notice to the President of the corporation specifying the date and place or places of redemption, and such notice shall be sufficiently given if delivered personally to the President of the corporation or if delivered to his or her last address as recorded on the books of the corporation, or if mailed by prepaid registered mail or airmail in a sealed envelope addressed to him or her at his or her last address as recorded on the books of the corporation, or if no address is given therein, then to the last address of such President known to the Secretary of the corporation, and within the period of one weck (7 days) from the date of mailing (or other delivery) of the said notice the corporation shall redeem the said shares.
- 6. The holders of the Class "A" preference shares shall not, as such, have any voting rights for the election of directors or for any other purpose nor shall they be entitled to attend shareholders' meetings unless and until the Corporation shall fail, for a period of two (2) years consecutively, to pay the dividend on the Class "A" preference shares, whereupon and whenever the same shall occur, the holders of the Class "A" preference shares on the record date for voting, if any, shall, until dividends aggregating seven per cent (7%) per annum have been paid on the Class "A" preference shares for two (2) consecutive years, be entitled to attend all shareholders' meetings and shall have one (1) vote thereat for each Class "A" preference share then held by them respectively; holders of Class "A" preference shares shall, however, be entitled to notice of meetings of shareholders called for the purpose of authorizing the dissolution of the Corporation or the sale of its undertaking or a substantial part thereof.
- 7. Any amendment to the articles of the Corporation to delete or vary any preference, right, condition, restriction, limitation or prohibition attaching to the Class "A" preference shares, or to create preference shares ranking in priority to or on a parity with the Class "A" preference shares, in addition to the authorization by a special resolution, may be authorized by at least two-thirds (2/3) of the votes cast at a meeting of the holders of the Class "A" preference shares duty called for that purpose.

- 8. The Class "B" preference shares shall carry the right to a fixed, non-cumulative dividend at the rate of seven per cent (7%) per annum payable yearly, to be declared and paid after the dividend is paid on the Class "A" preference shares, but before any dividend is declared and paid on the Class "C" preference shares or on the common shares, such dividends to be payable yearly out of any or all profits or surplus of the Corporation available for dividends, but they shall not be entitled to participate in any other or additional earnings or profits of the Corporation.
- 9. In the event of the liquidation, dissolution or winding up of the Corporation whether voluntary or involuntary, theholders of the Class "B" preference shares shall be entitled to receive, after the Class "A" preference shares have been repaid, but before any distribution of any part of the assets of the Corporation among the holders of the Class "C" preference shares or the common shares, the amount paid up on the said Class "B" preference shares, and any dividends declared thereon and unpaid, but no more. The said Class "B" preference shares shall not confer the right to any further participation in the profits or assets of the Corporation.
- 10. The Corporation may at any time and from time to time purchase for cancell lion the whole or any part of the said Class "B" preference shares at the lowest price at which in the opinion of the directors, such shares are obtainable, but not exceeding the amount paid up thereon, together with all dividends declared thereon and unpaid.
- 11. The holders of the Class "B" preference shares shall be entitled to receive notice of and to attend at any meeting of shareholders of the Corporation and shall be entitled to one (1) vote thereat for each preference share held.
- 12. Any amendment to the articles of the Corporation to delete or vary any preference, right, condition, restriction, limitation or prohibition attaching to the Class "E" preference shares or to create preference shares ranking in priority to or on a parity with the Class "B" preference shares, in addition to the authorization by a special resolution may be authorized by at least two-thirds (2/3) of the votes cast at a meeting of the holders of the Class "B" preference shares duly called for that purpose.



- After the dividend is paid on the Class "A" preference shares and on the Class "B" preference shares, any and all further dividends declared and paid in any year in the discretion of the directors shall be declared and paid in equal amounts per share on all the Class "C" preference shares, and on all the common shares at the time outstanding without preference or distinction.
- 14. In the event of the liquidation, dissolution or winding up of the Corporation, or other distribution of its assets among the shareholders by way of repayment of capital, the holders of the Class "C" preference shares shall be entitled to receive the amount paid up thereon, together with all unpaid dividends which have been declared thereon, after payment to the holders of the Class "A" preference shares and the Class "B" preference shares but in priority to any distribution to the holders of the common shares; and after the holders of the common shares shall have received all unpaid dividends which have been declared thereon, the holders of the Class "C" preference shares and the holders of the common shares shall thereafter be entitled to share pari passu in any further distribution of the property or assets of the Corporation.
- The Corporation may at any time and from time to time purchase for cancellation the whole or any part of the said Class "C" preference shares at the lowest price at which, in the opinion of the directors, such shares are obtainable, but not exceeding the amount paid up thereon, together withall dividends declared thereon and unpaid.
- 16. The Corporation shall at the option of the holders of the said Class "C" preference shares redeem the whole or any part of the said Class "A" preference shares on payment for each share to be redeemed of the amount paid up thereon, together with all dividends declared thereon and unpaid, plus a premium of 7% of the amount paid up thereon.
- 17. In all cases of redemption of the whole or any part of the said Class "C" preference shares, not less than one week's (7 days') notice in writing of the exercise of the option of such redemption by the holders of the said shares shall be given by delivering such notice to the President of the Corporation specifying the date and place or places of redemption, and such notice shall be sufficiently given if delivered personally to the



President of the Corporation or if delivered to his or her last address as recorded on the books of the Corporation, or if mailed by prepaid registered mail or airmail in a scaled envelope addressed to him or her at his or her last address as recorded on the books of the Corporation, or if no address is given therein, then to the last address of such President known to the Secretary of the Corporation, and within the period of one week (7 days) from the date of mailing (or other delivery) of the said notice the Corporation shall redeem the said shares.

- 18. The holders of the Class "C" preference shares shall not, as such have any voting rights for the election of directors or for any other purpose nor shall they be entitled to attend shareholders' meetings. Holders of Class "C" preference shares shall, however, be entitled to notice of meetings of shareholders called for the purpose of authorizing the dissolution of the Corporation or the sale of its undertaking or a substantial part thereof.
- Any amendment to the articles of the Corporation to delete or vary any preference, right, condition, restriction, limitation or prohibition attaching to the Class "C" preference shares or to create preference shares ranking in priority to or on a parity with the Class "C" preference shares, in addition to the authorization by a special resolution, may be authorized by at least two-thirds (2/3) of the votes cast at a meeting of the holders of the Class "C" preference shares duly called for that purpose.
- 20. Holders of Class "B" preference shares and common shares shall be entitled to one (1) vote for each Class "B" preference share or common share held by them respectively at all shareholders' meetings.
- 21. Notwithstanding anything hereinbefore contained, it is specifically agreed that any notice of redemption of any Class "A" or Class "C" preference shares may be waived by the registered holders of the shares to be redeemed and in such event, the notice as hereinbefore set out shall not be required.

A 1 FIG. RESTRICTIONS IF ANY OR THE ALL OTTENT ISSUE OR TRANSFER OF SHARES ARE

The transfer of shares of the Corporation shall be restricted in that no shareholder shall be entitled to transfer any share or shares without either (a) the previous sanction of the holders of at least a majority of the common shares and the Class "B" preference shares of the Corporation for the time being outstanding expressed by a resolution passed at a meeting of the holders of such shares or by an instrument or insturments in writing signed by the holders of a majority of such shares, or (b) by the previous sanction of the Directors of the Corporation expressed by a resolution passed at a meeting of the Board of Directors by an instrument or instruments in writing signed by a majority of the Directors.

AND it is hereby further ordained and declared that (a) no common shares and (b) no preference shares shall be issued without the prior confirmation thereof by a majority of the holders of the shares of each class in the Corporation as evidenced by their consent in writing.



94 THE SPECIAL PROVISIONS IF ANY ARE

- (1) (a) The number of shareholders of the Corporation, exclusive of persons who are in the employment of the Corporation and exclusive of persons who, having been formerly in the employment of the Corporation, were, while in that employment and have continued after the termination of that employment to be, shareholders of the Corporation, is limited to not more than fifty, two or more persons who are the joint registered owners of one or more shares being counted as one shareholder; and
 - (b) Any invitation to the public to subscribe for securities of the Corporation is prohibited.
- (2) The Corporation may purchase any of its issued common shares.
- (3) When authorized by special by-law the directors may:
 - (a) borrow money on the credit of the Corporation; or
 - (b) issue, sell or pledge debt obligations of the Corporation; or
 - (c) charge, mortgage, hypothecate or pledge all or any currently owned or subsequently acquired real or personal, moveable or immoveable, property of the Corporation, including book debts, rights, powers, franchises and undertaking, to secure any debt obligations or any money borrowed, or other debt or liability of the Corporation.

10. THE SHARES, IF ANY, TO BE TAKEN BY THE INCORPORATORS ARE

INCORPORATORS FULL NAMES, INCLUDING ALL GIVEN NAMES	NUMBER OF SHARES	CLASS DESIGNATION	AMOUNT TO HE PAID &
BEN WEINSTEIN	THREE	COMMON	\$3.00
•		· .	
•			

11. THE NAMES AND RESIDENCE ADDRESSES OF THE INCORPORATORS ARE

FULL NAMES, INCLUDING ALL GIVEN NAMES	FULL RESIDENCE ADDRESS GIVING STREET & NO. OR H.R. NO., MUNICIPALITY OR POST OFFICE	
BEN WEINSTEIN	4 Tullamore Drive, Willowdale, Ontario. M2L 2E8	

THESE ARTICLES ARE EXECUTED IN DUPLICATE FOR DELIVERY TO THE MINISTER

SIGNATURES OF INCORPORATORS

Ren Wainstein

sen weinstein

This is Exhibit	····· referred to in the
affidavit of . Long	na Allande
sworn before me, this	23rd
day of April	19.9/
ans mo	· ·
	A COMMISSIONER, ETC.

TO. CORPORATIONS INFORMATION SECTION
COMPANIES SERVICES BRANCH
MINISTRY OF CONSUMER AND
COMMERCIAL RELATIONS
BAS YONGE ST.
ON R

Applies only in the Cote of Corporation with Share Copifel

PLEASE READ
INSTRUCTIONS AND INFORMATION
ON REVERSE SIDE

INITIAL NUTICE OF MOTICE OF CHANGE BY AN ONTARIO CORPORATION OR CORPORATION HOLDING A LICENCE IN MORTHAIN

FORM 1

THE CORPORATIONS INFORMATION ACT, 1976

SEE DEFICIENCY NOTICE

TORUNTO, ONTARIO M/A 2HD			2. ONTAGIO COMPONATION
ZARIDA ASSOCIATES INC.		371510	
2 DATE OF INCOMPRATION AMALGAMATION	■ *	INCOMPONATIONAMALCAMATION	ONTARIO
November 23rd, 1977		AFTICIES OF TROOF ACTION	
766 Spad	lina Road	POSTAL CODE	EFFECTIVE DATE
. Jotouro,	Ontario	M 5 P 2 X	4 February 22nd, 1982
PRINCIPAL PLACE OF BUSINESS IF DIFFE	RENT FROM	EAD OFFICE	POSTAL CODE
		·	
PRESENT DIRECTORS	CANADIAN	I	DATE BECAMI DIRECTOR
FULLNAME	1.037.70	FULL RESIDENCE ADDRESS	
A. Zanana Akande	x	766 Spadina Road, Toronto MSP	2x4 Feb. 22. 1982
Rebecca lan Scott	<u> </u>	9 Crescent Place, Apt.#612,	
Patricia ElaBerine Ashby	x	108 Isbella St. Apt. 517 MAY	Feb. 22, 1982
C .	1_1		
an andrew printer commerce of the second of	1 1		
E			
			DATE BECAME
ant three in tict w."		FULL HESIDENCE ADDINESS	Orrices
Patricia Catherine Achby			Feb.22.1982
SI CHE TAPY	di comine di mani de la compe	9 Crescent Place, Apt 612, Mar	conto Feb. 22.1982
Pehacea Vice-President	***********	766 Spadina Road, Toronto MSP 2X4 Feb.22.1982	
Zanana Akande		1	
O PERSONS WHO SINCE LAST NUTICE HAV		IRE NO LONGER DIRECTORS - IF NO CHANGE	SINCE LAST NOTICE CHECK BOX
PULL GANT		SALT MIZIDENCE WOODER	
Isaac Akande		766 Spadina Road, Idronto Por 2X4 Feb.22.82	
1		RECEIVED	
	. = >		
RECEIV	たり	MAR 1 G 1982	
	~~~	COMPANIES TITCES BRANCE	
•		A STATE OF THE STA	
C F MANUAL AND AND AND AND AND AND AND AND AND AND	Notice	ARE NO LONGER OFFICERS - IF NO CHANGES	INCE LAST MOTICE CHECK SOX
Communes Set est	s Isranch	FULL RESIDENCE ADDRESS	SF OFFICES
70((440:		766 Spadina Road, Toronto MSP	2x4 Feb. 22.1982
Isaac Akande			
	נחו	MICRAFILESING	
		THICKUTICHHUO-	
12. (PRINT NAME IN FULL)		_ /_	. / 1 :
13. [PRINT NAME IN PULC.	•	DIRECTOR TO	111
		OFFICER A. C.	かんかり
A COMPANY PRINCE CAMPACT	NE ACHRY .	4.15	BIGNATUSE
CERTIFY THAT THE INFORMATION	I MÉRFIN	OTHER PERSON HAVING KI	NOWLEDDE OF THE
CONTAINED IS TRUE AND CORRE	CT	# 1	

This is Exhibit referred to in the
amoduli of Lanana Heard
sworn before me. this 23ml
day of 1977/ 19.91
annang.
A COMMISSIONED

,

October 10, 1990

Shareholders: David, Ronke, Tessa, Isaac

Dear Isaac,

This letter is my formal resignation from all executive and other responsibilities within the Zarida Associates and Family Trust.

Sincerely,

(Mom